

**From:** Murray Parker  
**To:** Microsoft ATR  
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**Subject:** MICROSOFT SETTLEMENT

It is clearly time to move forward with this case and complete a final settlement for the best interest of the consumer and the economy. There must be other 'high profile' cases you can find that have more merit. It's no secret that Microsoft's tactics were obsessive in striving to create a platform standard. But it has done so, more successfully than anyone else. And using the courts to compensate for losses in a competitive market place is a waste of taxpayers \$ and diverts resources that could be further contributing to the market.

Some might say other technologies, systems, platforms, etc were superior and I would remind them of the fact that any R&D department knows, that most products area compromises and seldom use the most technically superior solution. That's why product development is separate from R&D. Yes, lots of people have good ideas and there is still an opportunity for those ideas to take hold in the market. At one time, Norel networks and Word Perfect were office standards. They were eclipsed in the market. Some day Microsoft may be eclipsed, but it should be without your help.

We are farther along in standardized computing and electronic communication than without a Microsoft.

I would also say that the recent AOL case is clearly an effort to use the courts where competition failed. Netscape was on the slide when AOL acquired them. The product was eclipsed in capability and performance. The lawsuit is again a way to use you to burden Microsoft while AOL themselves hold the dominant position in Cable, Online customers, instant messaging, etc. It's like the pot calling the kettle black. Toss it out and let the markets move on!

Best regards,  
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